

To Whom It May Concern:

I am Marshall Bailly II, Executive Director of Leadership Initiatives. I am writing this letter to endorse Matthew Matusiewicz. For the past two years I have watched Matthew transform lives across the globe with his ingenuity, drive and passion for change. Every year I teach students at Harvard, Georgetown and American University along with top high school students from across the globe and Matthew, along with his team stand above the rest.

Rarely have I met anyone across the globe who works as tirelessly as Matthew to create a better life for himself, his fellow students and the lives of others around the world.

I have been honored to work with Matthew as a member of our International Business Internship Program with Leadership Initiatives and as the Nigerian Partnership Chair. Within this program, students like Matthew partner with a business owner in the developing world and solve key development issues that that owner is facing.

Matthew is partnered with Usman Abubakar and his Carpentry Shop in Bauchi, Nigeria. Over the past two years, Matt and his team helped Usman create a new logo, business card and designed new shirts for his team. Next, Matthew created a new financial calendar, so Usman could better track his orders and jobs within the community of Bauchi and finally worked with a top international development lawyer to ensure that it complied with Nigerian law.

This is important to Bauchi because these new carpentry methods bring down the cost of home and business ownership in this developing community allowing families to have a safe space to grow, trades to bring new services to communities and villages to grow at an even greater rate.

Most letters of recommendation I write are about students who I hope will change the world someday. Matthew is different because he already has.

I cannot recommend Matthew more for your scholarship, he will push his peers to grow, he will encourage his professors to delve deeper into their lessons and will shine as an example of what any University aspires to give to the world, a brighter future with the leaders they produce.

Sincerely,

A handwritten signature in black ink that reads "Marshall J. Bailly II". The signature is written in a cursive, flowing style.

Marshall James Bailly II
Executive Director
Leadership Initiatives
202-422-3234

mbailly@lichange.org